



# Banner Health Network

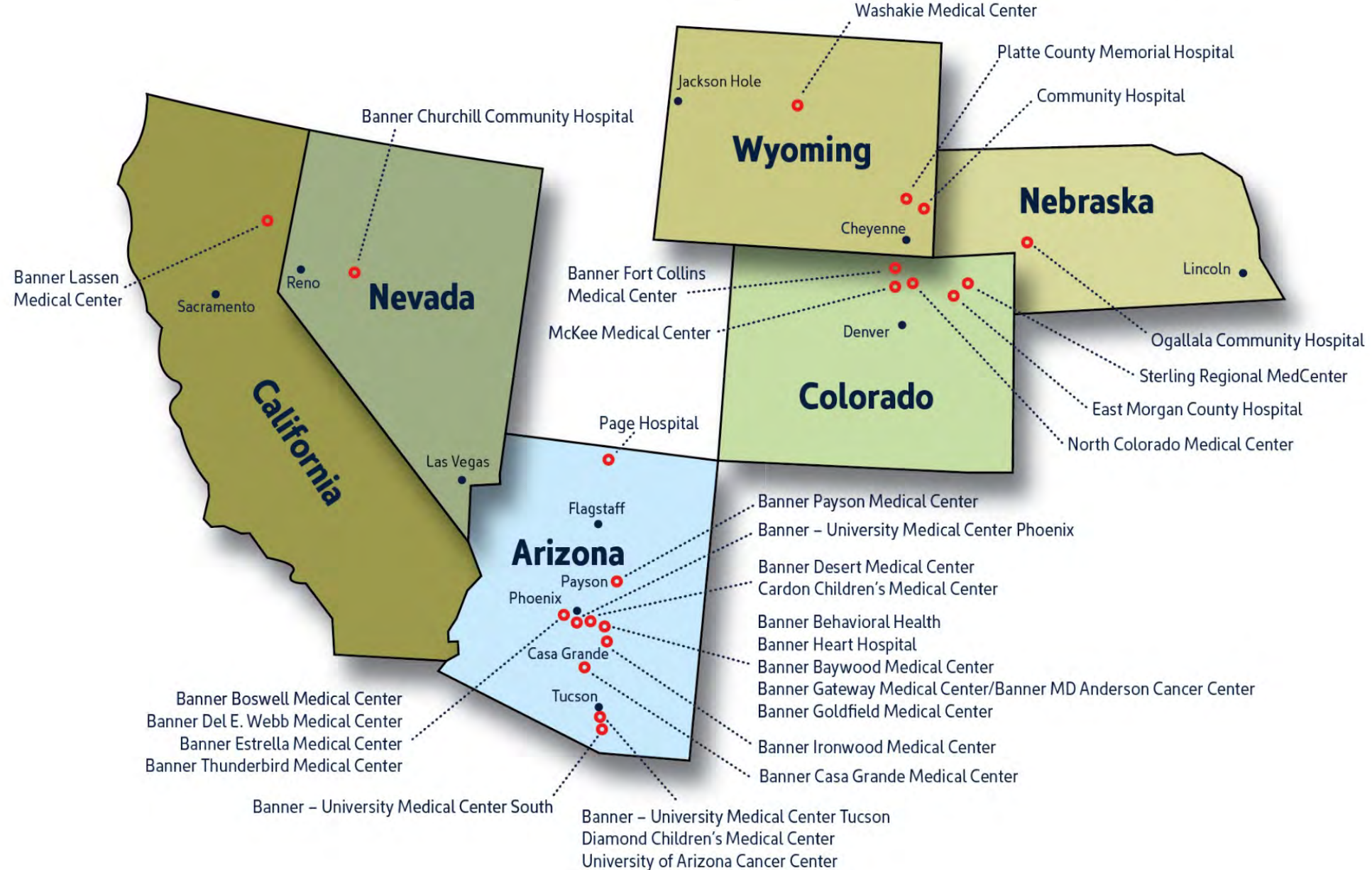


# Banner Health at a glance

- One of the largest non profit health systems in the country
- Headquartered in Phoenix
- Operates 28 hospitals, plus other related health entities and services, in six states.
- Almost 50,000 employees
- Owns Banner Health Network, Banner-University Health Plans, Banner Network Colorado and Banner Medical Group
- Rapidly evolved from a hospital system to an integrated delivery system
- Expanding access to care through health centers, clinics, urgent care sites and retail pharmacies.

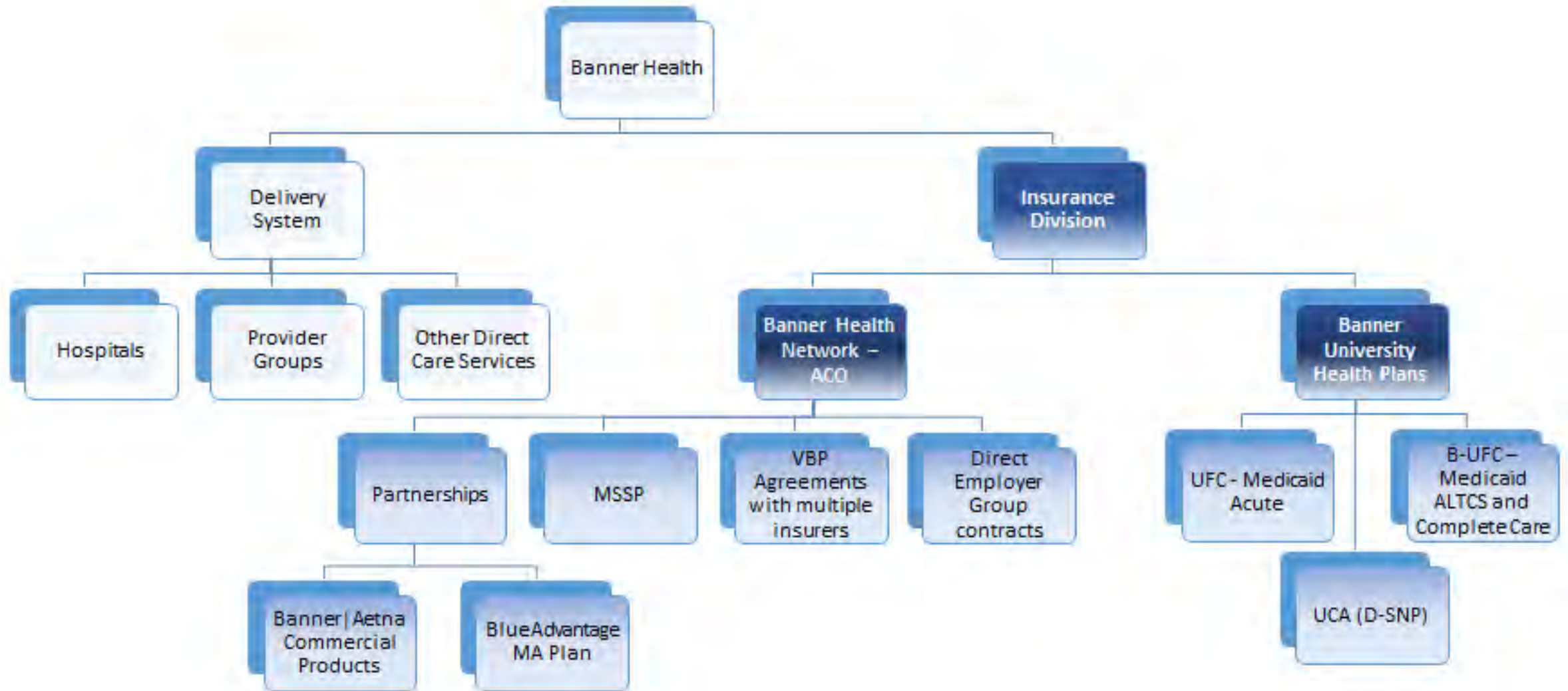


# Banner's Acute Care Operations





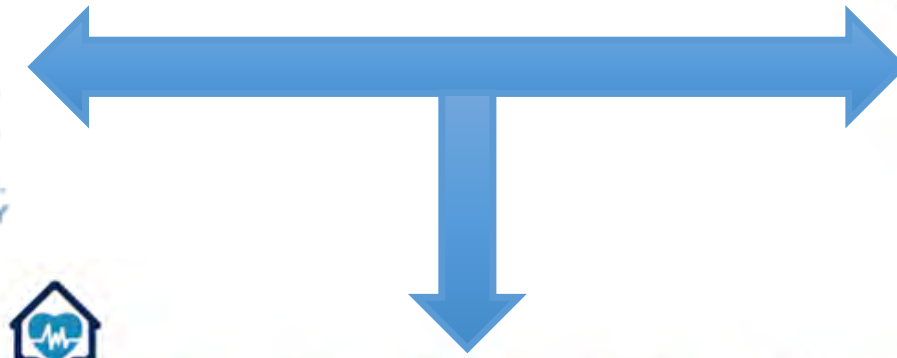
# Banner Health's Insurance Division



# Innovations - Neighborhood Physician Alliance



**Banner  
Physician Hospital  
Organization**



**Neighborhood Physician Alliance**  
Member of Banner Health Network

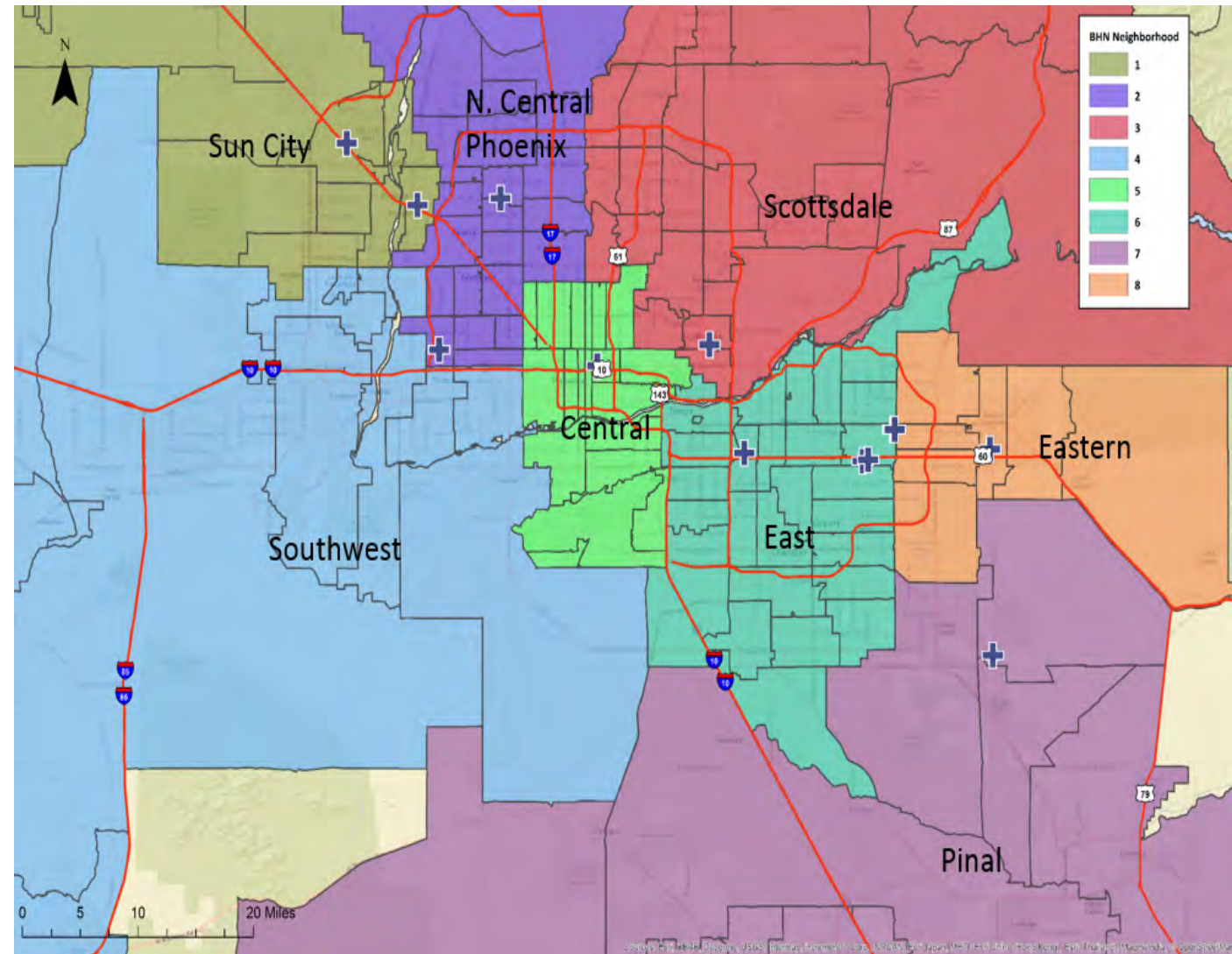
Formed from the merging of two local well-respected physician organizations - Arizona Integrated Physicians and Banner Physician Hospital Organization. These organizations ceased operations on 12/31/16 and as of January 1, 2017 became Neighborhood Physician Alliance.



**Neighborhood  
Physician Alliance**  
Member of Banner Health Network

# Neighborhood Physician Alliance has:

- Established eight distinct neighborhoods of care.
- Full spectrum of primary care, specialty care and ancillary services.
- Providers are aligned with the neighborhoods based upon office location.
- Most neighborhoods include at least one Banner Medical Center.
- Banner Urgent Care Centers are located in each Neighborhood.
- Neighborhoods have the ability to access all Banner resources.



# Banner Health Network ACO

*Making healthcare easier, so that life can be better*

Neighborhood Physician  
Alliance

Banner Medical Group

Banner University Medical  
Group

Banner Health

## Banner Health Network Vision:

To be the health system of  
choice in markets we  
serve for those that  
entrust their health and  
wellbeing to us...

## Quadruple Aim Goals:

- 1.Improving the patient experience of care
- 2.Improving the health of populations
- 3.Reducing the per capita cost of health care
- 4.Improving the provider experience



# MSSP and Banner

- BHN participated in **Pioneer** 2012-2016.
- Transitioned to **MSSP Track 3** in 2017
- ~50,000 aligned lives in Maricopa County
- ~ 550 Phoenix primary care providers participating (50% employed/50% NPA)
- Participating in 3-day waiver
- Banner Network Colorado (northern Colorado) is participating in **CPC+** and MSSP **Track 2**. About 12,000 aligned lives.
- Other CMMI programs throughout Banner:
  - Banner Medical Group (Phoenix and Tucson) in partnership with MD Anderson participate in **Oncology Care Model**
  - 2 hospitals participate in **BPCI** – considering BPCI-A for other hospitals (10/1/18)
  - 9 Maricopa County Banner hospitals partnered with DaVita to participate in **ESCO** (ESRD program).

