

Aligning and Performing to MACRA & Value Based Quality Data

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VP and Chief Medical Informatics Officer

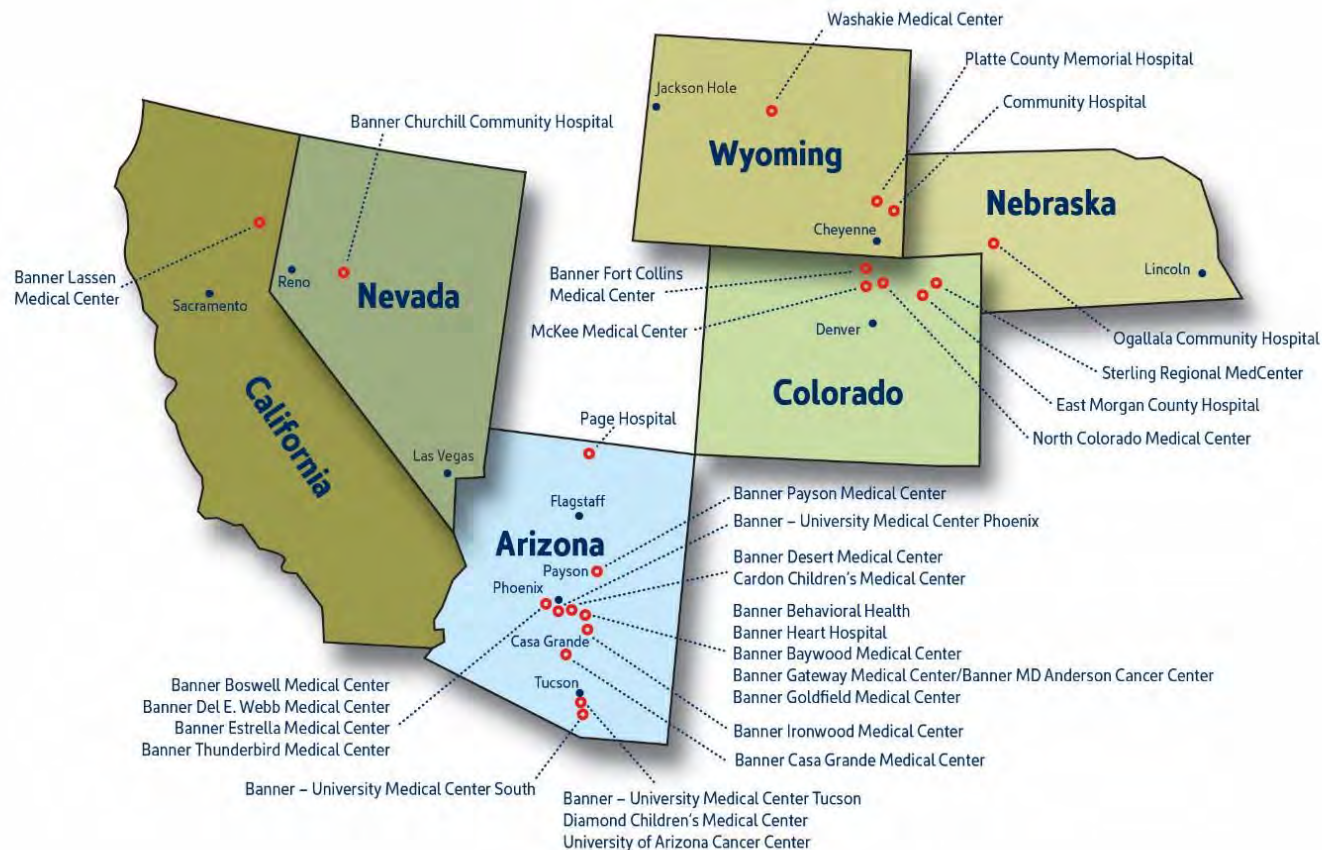




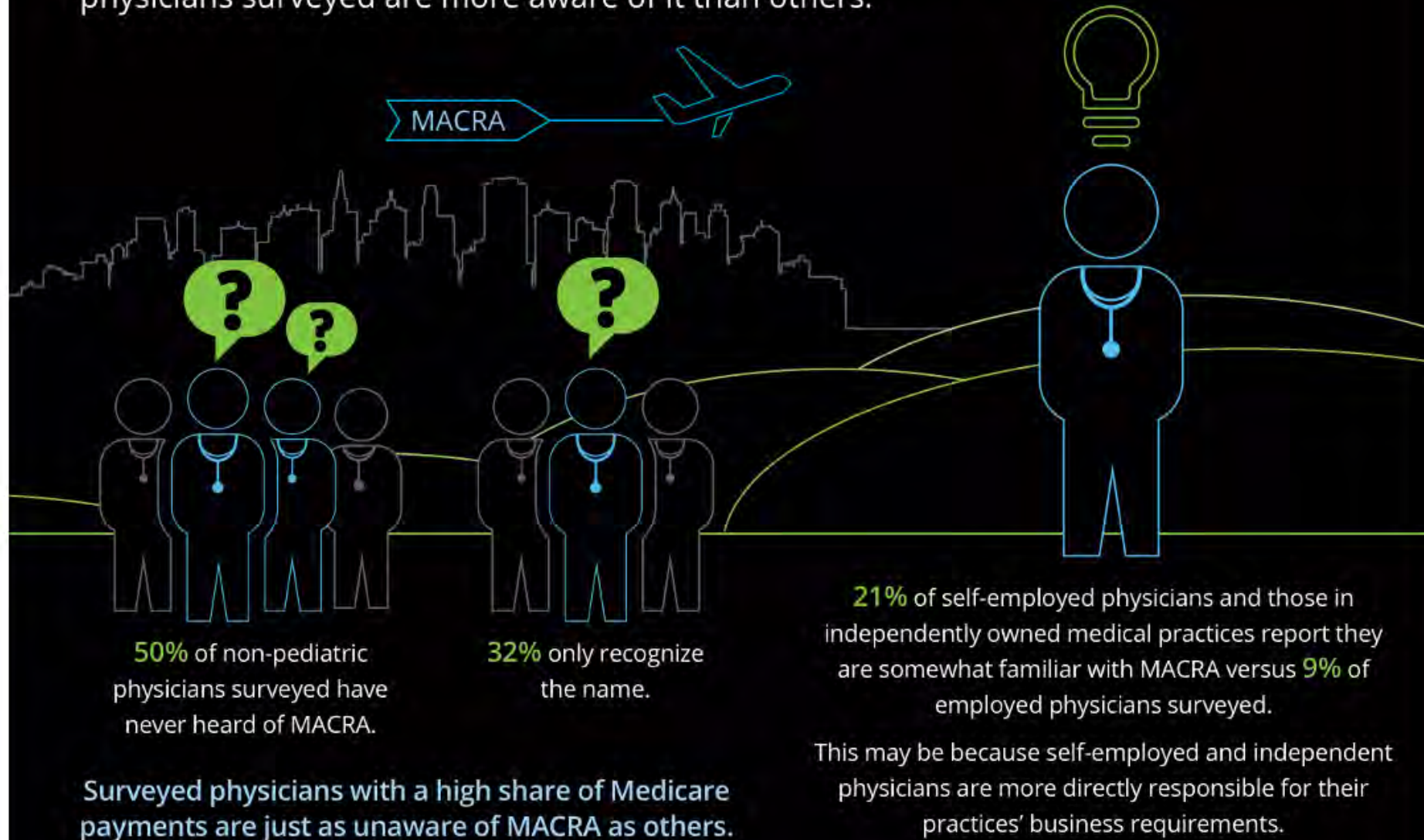
Banner Health®

- » 28 Acute Care and Critical Access Hospitals
- » Behavioral Hospital
- » Banner Health Network
- » Banner Network Colorado
- » Banner Medical Group and Banner – University Medical Group with nearly 2,000 physicians and advanced practitioners and more than 200 Banner Health Centers and Clinics
- » Banner Home Care and Hospice
- » Outpatient Surgery
- » Urgent Care
- » Banner – University Medicine division
- » \$7 billion in revenue in 2015
- » AA- bond rating
- » \$746 million in community benefits, including \$62.9 million in charity, 2015

Banner at a Glance



Most physicians surveyed are unaware of MACRA. Independent physicians surveyed are more aware of it than others.



MACRA Status

Our MACRA Goals

- Meet MIPS reporting requirements while setting a foundation for increased APM participation
- Evolve the process for determining which providers to enroll in APMs
- Create process improvement structure that engages providers

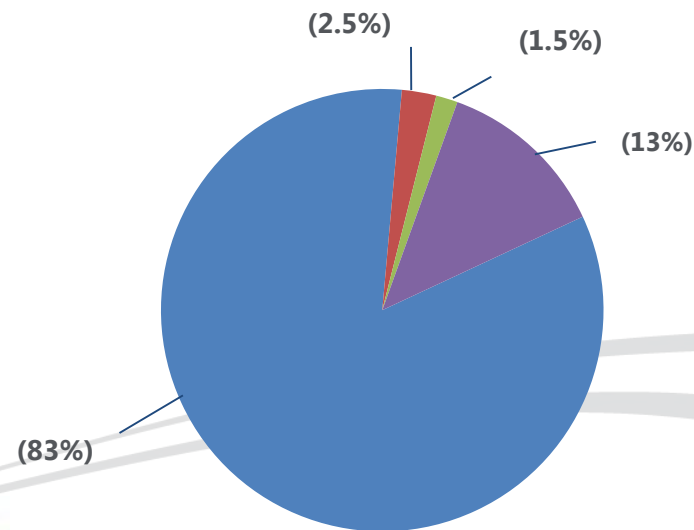
Significant Actions to Date

- Engaged Deloitte and Cerner to conduct readiness assessments
- Developed a plan for 2017 MIPS reporting, including identifying reporting tools
- Developed a program structure to facilitate achievement of broader MACRA goals

2017 MIPS vs. Advanced APM Participation

Overview of MIPS / APM Participation – All Providers

- MIPS
- MSSP Track 3 (BHN)
- MSSP Track 2 (BNC)
- CPC+ / Track 2 (BMG)



MIPS Readiness Assessment: 2016

Impacted Performance Category:

Q

Quality



Resource Use

A

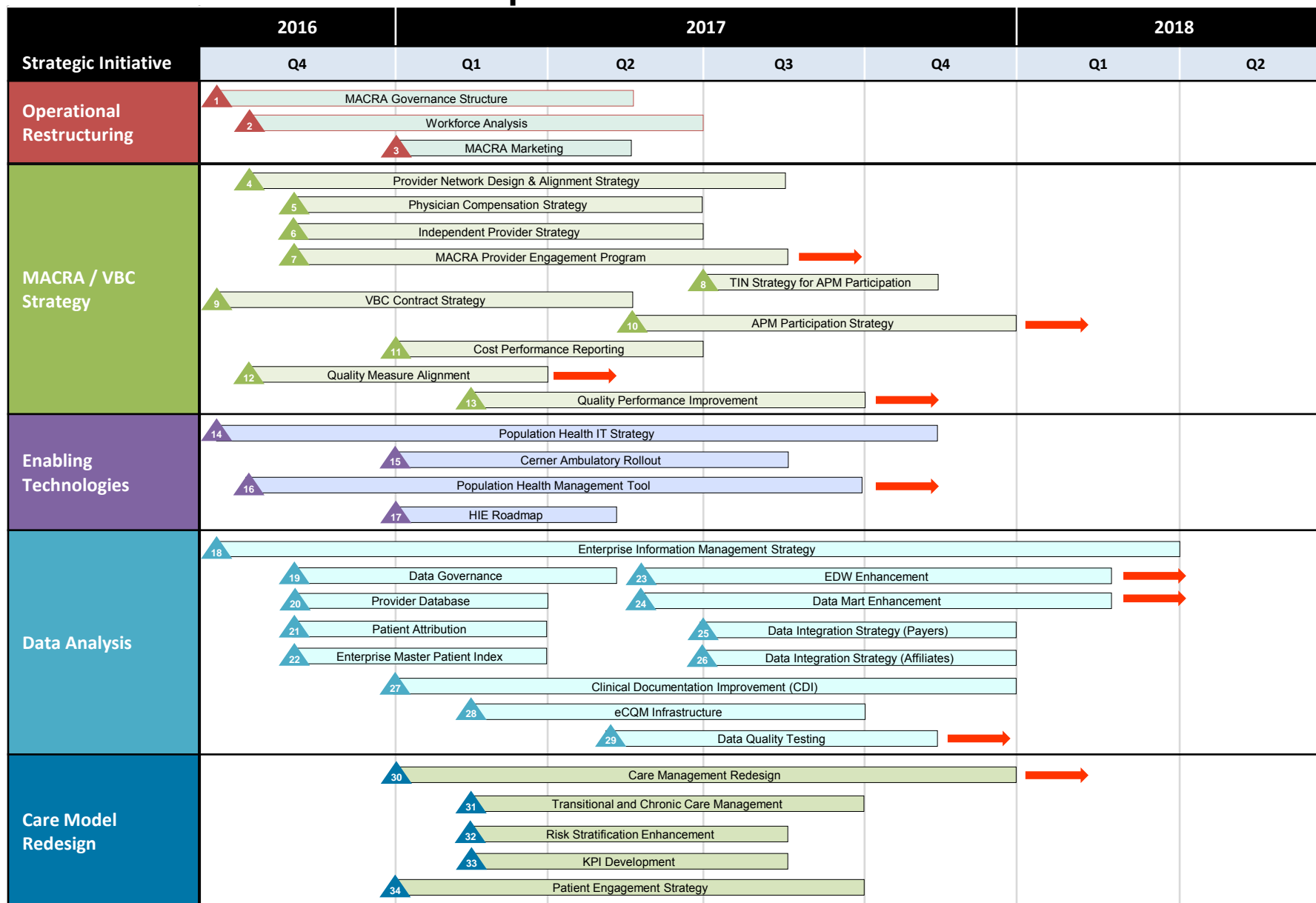
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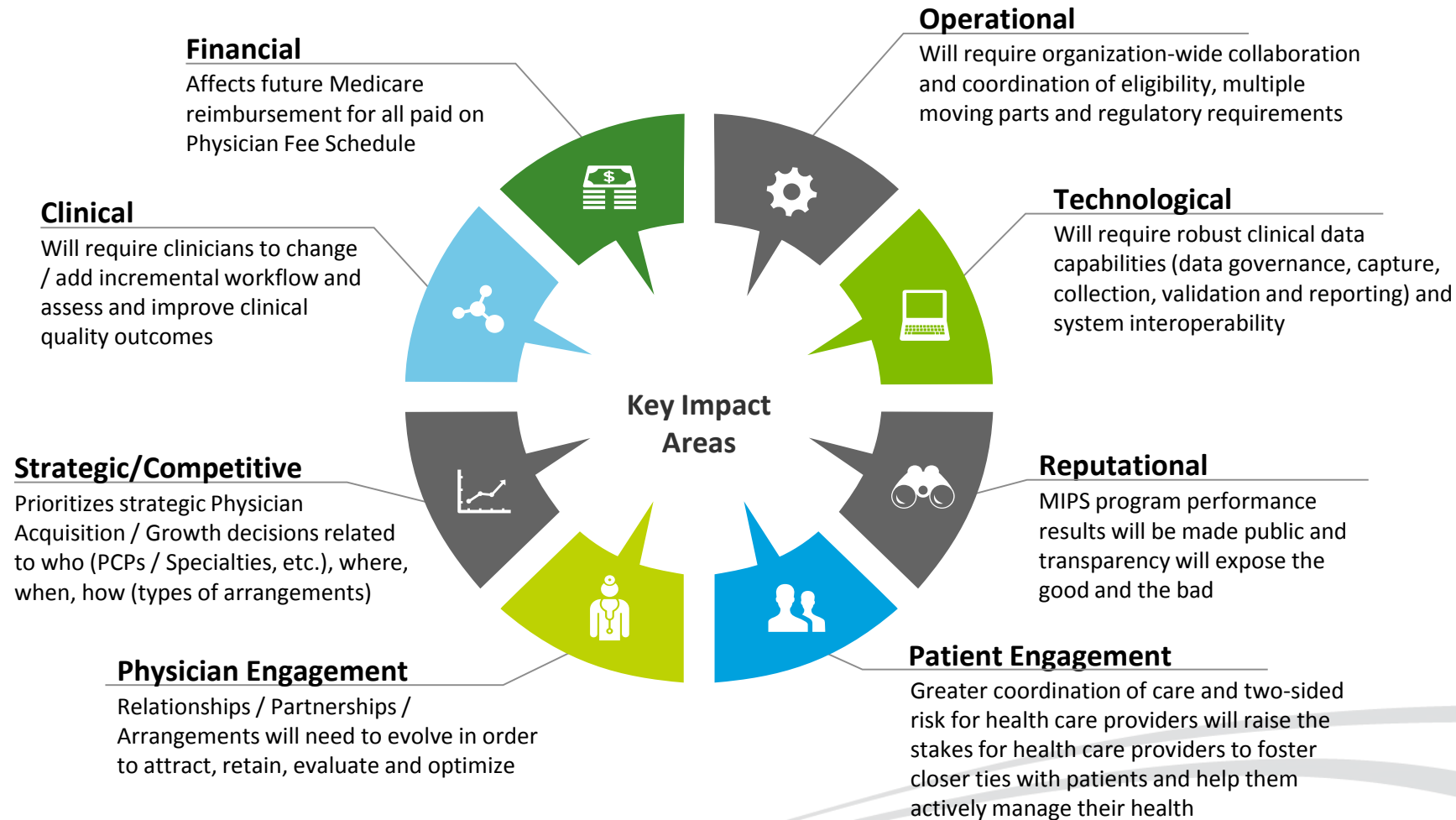
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APM Roadmap Timeline

→ Project is cyclical or will continue on in a "maintenance" phase



MACRA has enterprise wide implications



Report the Minimum
“Let’s focus on other things”

Standardized Approach
“Do the same thing for everyone”

Hybrid Approach
“Follow the money”

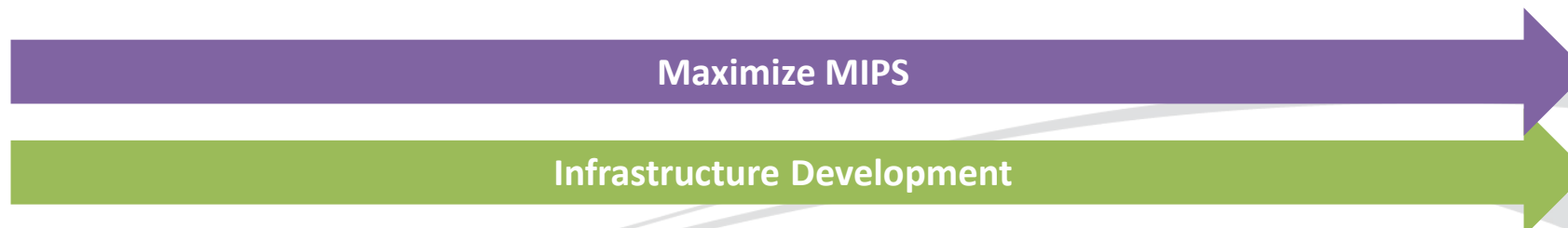
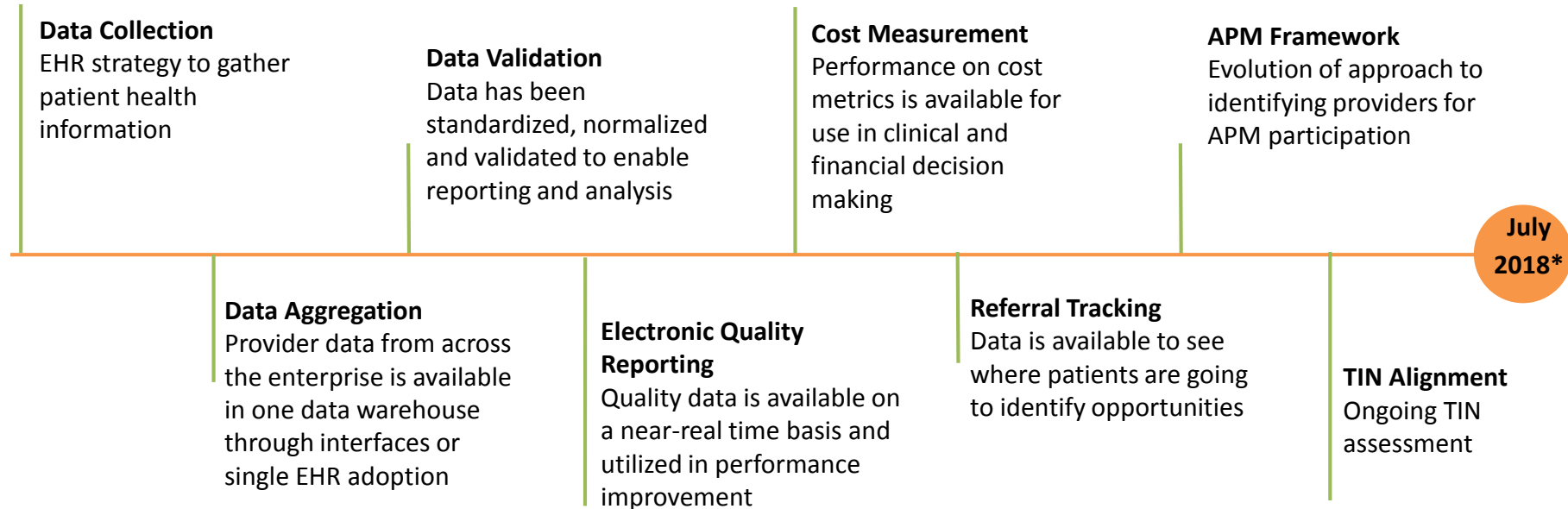
Maximize Performance
“Everyone should do well in MIPS”



Foundation

- Develop governance group and support structure
- Create comprehensive list of quality reporting programs
- Prioritize measures
- Align with organizational goals
- Identify high priority data elements
- How does this fit into a Enterprise Information Management?

High Level MACRA Program Competencies



Data Collection

- Value
- Cost
- Quality
- Source
- Accessibility
- Customization

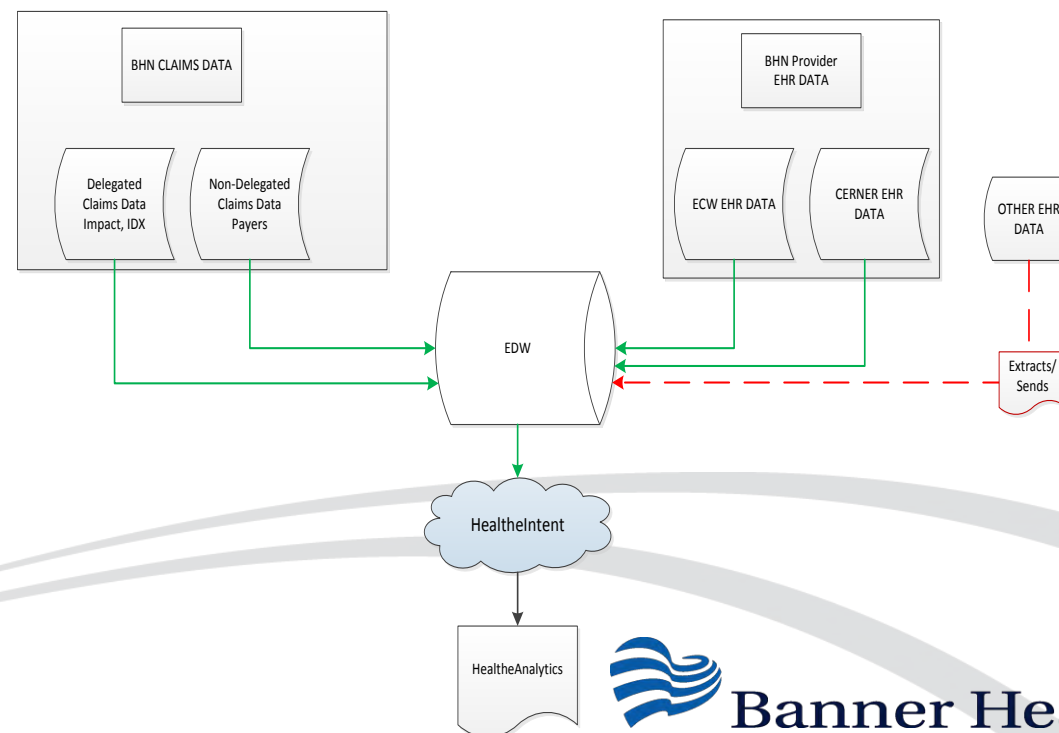
– How many ways can you spell Penicillin?

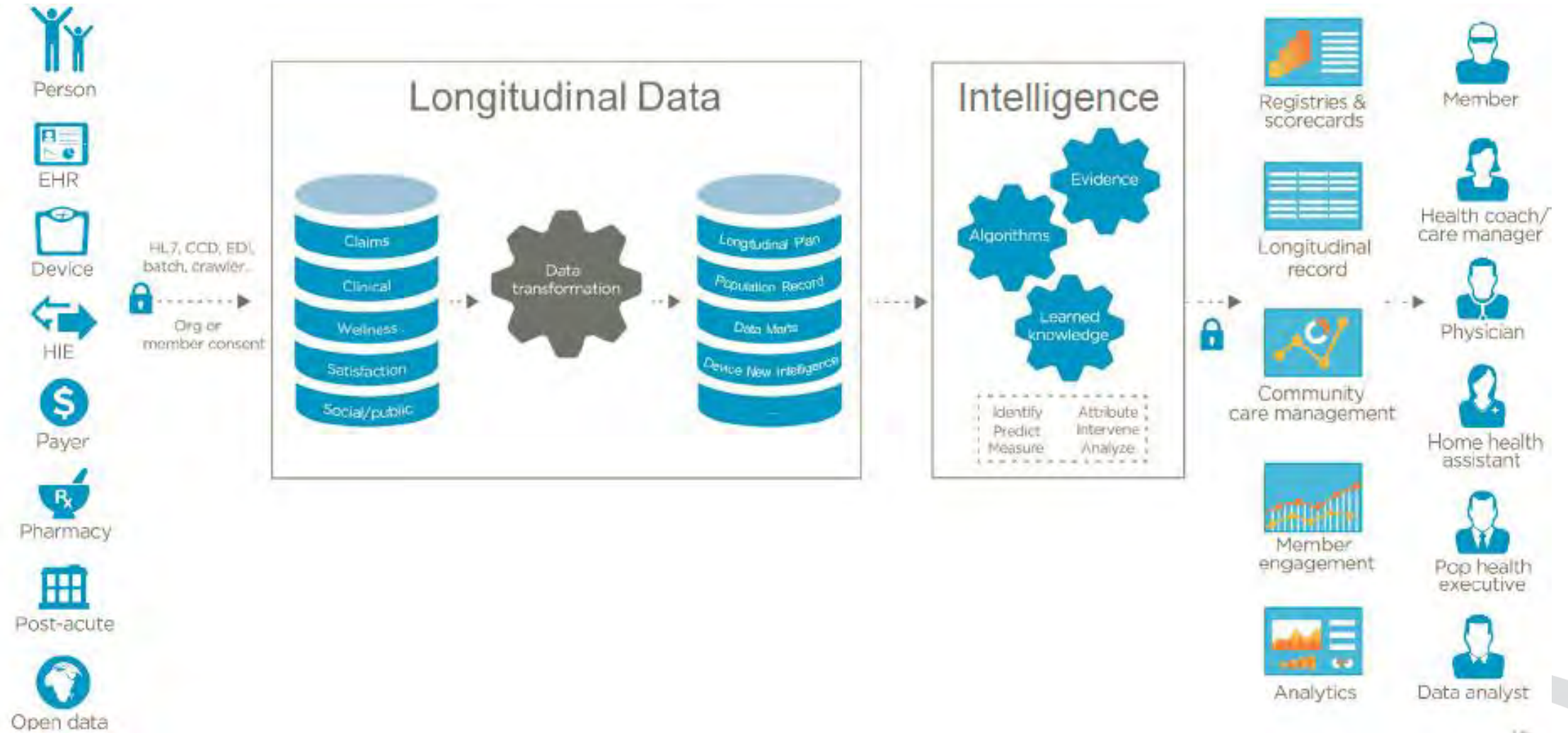




Data Aggregation

- Structured vs. Unstructured
- Data Diversity – clinical, demographic, behavioral, environmental, etc.
- Clinical vs. Claims
- Real time vs. batch
- Matching patients





Data Validation

- Validation, validation, validation
 - Properly attributed Providers...
 - Trained to use the tool to...
 - Enter EHR data correct fields...
 - Which is mapped to the data mart...
 - and mapped to defined measures...
 - calculated the right way...
 - Checked to a level of 97% accuracy
- Report Validation Methodology
- Dedicated resources



Electronic Quality Reporting

- Simplify
- Dashboards
- Clinical Workflow
- Engagement
- Continued Validation
- Standardize vs. Customize
- Process Improvement

